

	NIIST Odridation Trust				
Informal Board Programme 2022-23					
Meeting	Board of I	Directors			
Date	15/06/202	22	Agenda it	tem	
Lead Director	Alison Hu	ghes, Director of Cor	porate Affa	irs	
Author(s)	Karen Lee	es, Head of Corporat	e Governar	nce	
Action required (ple	ase tick the	e appropriate box)			
To Approve □		To Discuss ☑		To Assu	ıre 🗆
Purpose		()			
The informal board profollowing discussion a	•	•			• • • • • • • • • • • • • • • • • • • •
Executive Summary	1				
The Board of Director	rs meets in				meetings are intended are not a formal forum
A forward plan for the attached programme organisational strateg	for 2022-2	3 has been develope	d to align w	ith the nev	
The programme inter in-year.	itionally allo	ows for some flexibili	ty and the i	nclusion of	hot topics which arise
The programme also information and to pro					oin the board to share ng.
Risks and opportun No risks identified. The informal board properties of the information i	rogramme				e board to discuss and colleagues.
Quality/inclusion considerations: Quality Impact Assessment completed and attached No Equality Impact Assessment completed and attached No Not applicable for the DRAFT programme.					
Financial/resource i	Financial/resource implications:				
There are no financial or resource implications associated with this programme. Any colleagues will be invited to join the informal board once the programme is approved.					
Trust Strategic Objectives Please select the top three Trust Strategic Objectives that this report relates to, from the drop down boxes below.					
Our People - improvengagement	ing staff	Our Populations - in services through in and better coordinates	tegration		ulations – provide rson-centred care

Board of Directors is asked to consider the following action To approve the informal board programme for 2022-23.

Report history					
Submitted to	Date	Brief summary of outcome			
Informal Board	11/05/2022	The members of the Board received the DRAFT programme in an informal session for discussion and consultation.			



Informal Board Programme 2022-23

Date	Session theme (s)	Lead Director	Other Presenters	Alignment to Trust strategy 2022-27 and enabling strategies	Lunch & Learn topic (TBC as either virtual or F2F)
	Governance and compliance - principles and arrangements, performance reporting, NED buddying	Director of Corporate Affairs		Whole strategy	Service Directors - new localities
	Financial plans - update on latest developments and horizon scanning	Chief Finance Officer		Whole strategy	
11 May	Integrated Care System - update on the preparations for the commencement of the ICS from 1 July 2022	Chief Executive		Whole strategy People strategy - Wellbeing of	
	People Strategy - development and emerging priorities Strategic risk refresh for 2022-23 - considering the risk for the Board Assurance Framework	Chief Nurse Director of Corporate Affairs		employees Improve health of population and health inequalities	
	TISK TOT THE DOUBLE ASSULATICE FLATHEWOLK			Whole strategy	

Date	Session theme (s)	Lead Director	Other Presenters	Aligns to Trust Workplan 2021- 22	Lunch & Learn topic (TBC as either virtual or F2F)
	Well Led external review - feedback of the findings and a discussion on the actions to support further improvement	Director of Corporate Affairs	MIAA lead reviewer Head of Corporate Governance	Whole strategy	Service Directors - system wide
	Regulatory compliance - a review of fundamental standards and Trust compliance (SAFE)	Chief Nurse		Whole strategy	
	Innovation and research - establishing and embedding an innovation hub	Medical Director		Quality strategy - ground-breaking	
13 July	Quality Improvement - an overview of the work QI work going on across the Trust	Chief Nurse/Medical Director	Quality Lead(s)	research and innovation	
	FTSU board assessment tool	Chief Nurse	FTSU Guardian	People strategy - Wellbeing of employees	
	Adult Social Care service performance and regulatory framework including the Liberty Protection Standards	Chief Nurse	Deputy Director of Adult Social Care Head of Safeguarding	Quality strategy - Safe care and support every time	

	Population Health - developing integrated care	Chief Operating	Deputy Chief	Operational	Children's Services
	models to provide better coordinate care	Officer	Operating Officer	development	
	Social Value - mid-year update and next steps	Chief Strategy Officer		Social value and partnerships	
14 Septembe	Financial update - update on system financial position	Chief Finance Officer		Whole strategy	
	Integrated Care System - first quarter update	Chief Executive	Simon Banks - Wirral Place Director - TBC	Whole strategy	
	Digital Enablement & Developments - striving for the highest standards of digital maturity, underpinned by benchmarking and accreditation	Chief Strategy Officer	Chief Information Officer	Digital strategy	
	and the second s	-			
	Population health - promoting independence and person-centred care	Chief Operating Officer	Deputy Chief Operating Officer	Operational development	CICC
	Cyber security - current threats and interventions	Chief Strategy Officer	Chief Information Officer	Digital strategy	
9 Novembe	Strategic risk refresh - BAF interim assessment and report	Director of Corporate Affairs		Whole strategy	
	Safe care and support every time - embedding a framework for system-wide learning	Chief Nurse Medical Director	Deputy Chief Nurse	Quality strategy	

	Planning Guidance for 2023-24	Chief Strategy	Deputy Director of		Corporate Service(s)
		Officer	Strategy		
			Deputy Director of		
	Review of the Organisational Strategy for Year 2	Chief Executive	Contracts &		
			Commissioning	Whole strategy	
18	Financial update	Chief Finance			
January		Officer			
	Development of the forward work plan for the	Director of			
	Informal Board 2023-24	Corporate Affairs			
	Internated Core Customs and along for	Chief Executive		Image way to be although	TBC
	Integrated Care System - update and plans for 2023-24	Chief Executive		Improve health of population and	IBC
	2023-24			health	
				inequalities	
	Well led - progress update on actions taken in	Director of	Head of Corporate	equanties	
	response to recommendations for further	Corporate Affairs	Governance	Whole strategy	
8 March	improvement			, , , , , , , , , , , , , , , , , , ,	
o iviai cii	· ·			Efficient use of	
	Financial update	Chief Finance		resources	
		Officer			
	Informal board programme - forward planning	Director of		Whole strategy	
	for the 2022-23	Corporate Affairs			



NHS Provider Licence Self-Certification 2021-22					
Meeting	Board of Directors				
Date	15/06/202	22	Agenda ite	em	
Lead Director	Alison Hughes, Director of Corporate Affairs				
Author(s)	Alison Hughes, Director of Corporate Affairs				
Action required (ple	ase tick the	e appropriate box)			
To Approve ☑		To Discuss □		To Assu	ıre 🗆
Purpose					
1	The purpose of this paper is to provide evidence of compliance against the Provider Licence to support a decision by the Board of Directors				

Executive Summary

NHS Improvement (NHSI) oversees an NHS Foundation Trust's compliance with its licence conditions.

NHS Providers are required to self-certify the following after the financial year-end:

Condition G6(3)	The provider has taken all precautions necessary to comply with the licence, NHS Acts and NHS constitution
Condition G6(4)	Publication of condition G6(3) self-certification.
Condition CoS7(3)	If providing commissioner requested services, the provider has a reasonable expectation that required resources will be available to deliver the designated services
Condition FT4(8)	The provider has complied with required governance arrangements (this includes the training of governors)

The process for 2021-22 is similar to 2020-21 with Trust's not required to return completed provider licence self-certifications to NHSI. Instead the process of audit allows NHSI to contact a select number of NHS Trusts and Foundation Trusts to ask for evidence that they have self-certified either by providing the completed or relevant board minutes and papers recording sign-off.

There is no set process for assurance on how conditions are met; Boards need to understand the reported position and sign off on compliance.

Condition CoS7(3) is **not applicable** to the Trust as the Trust is not a designated CRS provider; this has been confirmed with the CCG.

Self-certification returns deadlines

- 1. Condition G6(3) Systems for compliance with licence
 - The G6 self-certification must be published (on the Trust's website) by 30 June 2022 as per G6(4).
- 2. **Condition FT4** Corporate Governance Statement and Training of governors Deadline for Board sign off 30 June 2020

Proposed position

3. The Director of Corporate Affairs has reviewed the statements and considered the evidence against each and is recommending that the Board of Directors self-certifies 'Confirmed' for all elements.

The evidence to support the proposed position is outlined in **appendix 1** for further Board discussion.

Risks and opportunities:

This is a requirement of NHS FTs Provider Licence.

Quality/inclusion considerations:

Quality Impact Assessment completed and attached No Equality Impact Assessment completed and attached No Not applicable for this return.

Financial/resource implications:

None identified.

Trust Strategic Objectives

Please select the top three Trust Strategic Objectives that this report relates to, from the drop down boxes below.

Our Performance - delivering	Our Populations - improving	Our People - improving staff
against contracts and	services through integration	engagement
financial requirements	and better coordination	

Board of Directors is asked to consider the following action

Consider the responses and evidence aligned to each element of the provider licence conditions in **appendix 1**, which the Board is required to self-certify against, and confirm/approve the proposed response.

Note that the agreed return in relation to G6 will be published no later than 30 June 2022.

Report history		
Submitted to	Date	Brief summary of outcome
Click or tap here to enter text.	Click or tap to enter a date.	No history



Appendix 1 - Provider licence self-certification

G6 (3) - Systems for compliance with licence (to be published by 30 June 2022)

The board are required to response 'Confirmed' or 'Not confirmed' to the following statement. Explanatory information should be provided where required.

	Statement	Response (& supporting information/evidence for board assurance)	Risks/Mitigations
1	Following a review for the purpose of paragraph 2(b) of licence condition G6, the Directors of the Licensee are satisfied that, in the Financial Year most recently ended, the Licensee took all such precautions as were necessary in order to comply with the conditions of the licence, any requirements imposed on it under the NHS Acts and have had regard to the NHS Constitution.	CONFIRMED	No risks identified.



arrangements, re-established with improvements to reflect learning from the emergency position. The opportunity to reflect on the success of the emergency arrangements, particularly the efficiency, focus and collaborative approach that resulted, provided the Trust with an opportunity to refine and strengthen for the future.

- The Integrated Performance Board was established to monitor the delivery of high-quality performance across all Trust services, reporting into the key sub-committees of the Board to drive the development of the Integrated Performance Report to the Board of Directors
- The Operational Oversight Group was established from the Tactical Command Group
- The SAFE Assurance Group was evolved to include key safe staffing metrics
- The scope of the Programme Management Group was revised to maintain oversight of key strategic programmes and capital planning and expenditure
- The local governance arrangements to support the timely review and analysis of data and the escalation of risk to provide assurance as appropriate were reviewed

This opportunity to refine and strengthen for the future also considered appropriate compliance with and assurance on the following;

- the organisational design programme
- the priorities of the Trust workplan for 2021-22
- the requirements of the new CQC strategy
- the requirements of the NHS reforms including a new System Oversight Framework

The new governance arrangements are supported by a revised performance framework which takes account of the required national, regional and local performance metrics and operates on a 4-week business cycle.



Following the further Level 4 incident declared by NHSE/I in December 2021, the Trust implemented a streamlined approach to governance across the Trust. This approach was aimed at ensuring the appropriate assurances continued to be provided and risks appropriately escalated, whilst also supporting operational teams and services to respond to the requirements of the Level 4 position.	
The streamlined arrangements were subject to regular review to ensure they remained fit for purpose with a return to extant arrangements agreed from March 2022.	

FT4 Declaration	on - Corporate Governance Statement & Training of Governors (by 30 June 2022)	

Statement	Response (& supporting information/evidence for board assurance)	Risks/Mitigations
The Board is satisfied that the Licensee applies those principles, systems and standards of good corporate governance which reasonably would be regarded as appropriate for a supplier of health care services to the NHS.	CONFIRMED The Annual Governance Statement 2021-22 (to be approved by the Audit Committee on 20 June 2022) outlines the main arrangements in place to ensure the Trust applies the principles, systems and standards of good corporate governance expected of it as a provider of health and social care services. There is an internal audit programme in place, under the direction of the Audit Committee to ensure systems and processes are appropriately tested. The external auditors deliver a robust annual audit plan reporting to the Audit Committee.	No risks identified
The Board has regard to such guidance on good corporate governance as may be issued by NHS Improvement from time to time	CONFIRMED The Board retains oversight of new guidance issued by regulatory bodies including NHSE/I, CQC and ADASS through informal board sessions. During 2021-22, any new guidance related to the NHS response to COVID-19	No risks identified.



		was managed through the governance structure.	
3	The Board is satisfied that the Licensee implements: (a) Effective board and committee structures (b) Clear responsibilities for its Board, for committees reporting to the Board and for staff reporting to the Board and those committees; and (c) Clear reporting lines and accountabilities throughout its organisation.	CONFIRMED In April 2021 (following the establishment of emergency governance arrangements during 2020-21) the Trust returned to extant governance arrangements, re-established with improvements to reflect learning from the emergency position. The opportunity to reflect on the success of the emergency arrangements, particularly the efficiency, focus and collaborative approach that resulted, provided the Trust with an opportunity to refine and strengthen for the future. • The Integrated Performance Board was established to monitor the delivery of high-quality performance across all Trust services, reporting into the key sub-committees of the Board to drive the development of the Integrated Performance Report to the Board of Directors • The Operational Oversight Group was established from the Tactical Command Group • The SAFE Assurance Group was evolved to include key safe staffing metrics • The scope of the Programme Management Group was revised to maintain oversight of key strategic programmes and capital planning and expenditure • The local governance arrangements to support the timely review and analysis of data and the escalation of risk to provide assurance as appropriate were reviewed This opportunity to refine and strengthen for the future also considered	No risks identified.
		 appropriate compliance with and assurance on the following; the organisational design programme the priorities of the Trust workplan for 2021-22 the requirements of the new CQC strategy the requirements of the NHS reforms including a new System Oversight Framework 	



		The new governance arrangements are supported by a revised performance framework which takes account of the required national, regional and local performance metrics and operates on a 4-week business cycle.	
		Following the further Level 4 incident declared by NHSE/I in December 2021, the Trust implemented a streamlined approach to governance across the Trust. This approach was aimed at ensuring the appropriate assurances continued to be provided and risks appropriately escalated, whilst also supporting operational teams and services to respond to the requirements of the Level 4 position.	
		The streamlined arrangements were subject to regular review to ensure they remained fit for purpose with a return to extant arrangements agreed from March 2022.	
4	The Board is satisfied that the Licensee effectively implements systems and/or	CONFIRMED	No risks identified.
	processes: (a) To ensure compliance with the Licensee's duty to operate efficiently, economically and effectively; (b) For timely and effective scrutiny and oversight by the Board of the Licensee's operations; (c) To ensure compliance with health care standards binding on the Licensee including but not restricted to standards specified by the Secretary of State, the Care Quality Commission, the NHS Commissioning Board and statutory regulators of health care professions;	Appropriate financial controls and governance were maintained throughout 2021-22. The Trust adhered to the interim national COVID financial regime and all governance measures locally and all arrangements were overseen by the Finance & Performance Committee which met bi-monthly during 2021-22. In accordance with national guidance, operational plans for 2021-22 were suspended. This resulted in amended financial arrangements being confirmed for the financial year to enable a streamlined response to COVID-19. There were significant changes to block contract payments and arrangements for provider to provider recharges, and efficiency and performance targets were suspended. This provided all trusts with a predetermined level of income over the period. A robust programme of clinical audit remained in place and during 2021-22, 45 clinical and professional audits were completed including COVID specific audits e.g. monitoring of all COVID-19 related risks, use of PPE, supporting reassigned staff and adherence to hand hygiene standards. The key quality	



- (d) For effective financial decision-making, management and control (including but not restricted to appropriate systems and/or processes to ensure the Licensee's ability to continue as a going concern);
- (e) To obtain and disseminate accurate, comprehensive, timely and up to date information for Board and Committee decision-making;
- (f) To identify and manage (including but not restricted to manage through forward plans) material risks to compliance with the Conditions of its Licence
- (g) To generate and monitor NHS
 Improvement delivery of business
 plans (including any changes to such
 plans) and to receive internal and
 where appropriate external assurance
 on such plans and their delivery; and
- (h) To ensure compliance with all applicable legal requirements.

outcomes from the audits will be reported in the Annual Quality Account.

The Standing Orders for the Practice and Procedure of the Board of Directors (Para 3.1) provide for the Chairman to call a meeting of the Board at any time.

The Trust's Risk Policy was reviewed during 2021-22. The updated policy ensures clear alignment to the Trust's governance arrangements at a local and trust-wide level recognising the flow and escalation of risk appropriately and the mechanisms in place to ensure robust risk management and monitoring.

The development of a monthly health risk score assessing the management of risks against four key criteria, has provided further assurance on the effectiveness of the risk management framework. The five criteria are;

- Has the risk been recently reviewed?
- Is the expected date of completion still in date?
- Is there evidence of recent progress and assurance notes to show actions taken and steps towards mitigation
- Is there an action plan with forward dates of actions yet to be completed
- Has the action plan had recent oversight at a Divisional level meeting

During 2021-22 the average monthly risk health score for all organisational risks recorded on Datix, assessed as above, was 98%.

The Trust has a Board Assurance Framework (BAF) in place which the Board of Directors receives at every meeting; the BAF records the principal risks that could impact on the Trust achieving its strategic objectives and provides a framework for reporting key information to the Board of Directors.

The BAF is recognised as a key tool to drive the board agenda by ensuring the Board focuses attention on those areas which present the most challenge to the organisation's success.



		At the start of 2021-22 there were 11 principal risks (strategic risks) recorded on the BAF and at the year-end position this had reduced to 9 principal risks following in-year reviews (as detailed below).	
		Each risk is rated according to the risk matrix with the risk rating being the product of a score of 1-5 for 'likelihood' of the risk occurring and a score of 1-5 on the 'consequence/impact' of occurrence.	
		The monitoring and management of the risks was considered in relation to the agreed risk appetite with current and target risk ratings agreed based on existing controls and assurances and identified mitigating actions. The mitigating actions were intrinsic in the reset and recovery plans for the Trust.	
		Of the 9 principal risks (at year-end) six were categorised as risk averse; these related to regulatory compliance, ensuring equity of access, inclusive service restoration, cyber defences and workforce levels and inclusive representation.	
		In December 2021 and March 2022, Mersey Internal Audit Agency (MiAA) completed the annual Assurance Framework Review in two phases. This provided a range of assurances and noted the development of the BAF recognising that "it was structured according to the NHS requirements", "it was clearly visible and used by the organisation" and it was noted that "the BAF clearly reflected the risks discussed by the Board" and risks were reviewed and changed in year to reflect the position and support the effective management of risks.	
		The audit identified some areas where further development would strengthen the BAF, and the recommendations and the actions planned by the Trust to address these were agreed at the Board of Directors meeting in April 2022.	
5	The Board is satisfied that the systems and/or processes referred to in paragraph 4 (above) should include but not be	a) There are effective appraisal processes in place to support the Board members individually and collectively. All of this is described in the	No risks identified.



No risks identified.

restricted to systems and/or processes to ensure:	Annual Report.	
(a) That there is sufficient capability at Board level to provide effective	b) There are robust QIA and EIA processes in place to support decision making processes for any service development or changes and any impact on the quality of care is carefully considered.	
organisational leadership on the quality of care provided; (b) That the Board's planning and decision-making processes take timely and appropriate account of quality of care considerations; (c) The collection of accurate,	c) The quality governance framework is robust. The SAFE group has supported the monitoring of information on quality of care and the Quality & Safety Committee has received a detailed quality report outlining key risks, incidents and assurances on safety. The committee chair reports any key decisions and recommendations to the next meeting of the board.	
comprehensive, timely and up to date information on quality of care; (d) That the Board receives and takes into	 d) As above - the board receives a report from the QSC. The board also receives the Quality Account annually. 	
account accurate, comprehensive, timely and up to date information on quality of care; (e) That the Licensee, including its Board, actively engages on quality of care with patients, staff and other relevant stakeholders and takes into account as appropriate views and information from these sources; and (f) That there is clear accountability for quality of care throughout the Licensee including but not restricted to systems and/or processes for escalating and resolving quality issues including	 e) Members of the board are engaged in quality initiatives and the board has remained informed on the delivery of high-quality care. Whilst F2F activities have continued to be restricted during 2021-22, the members of the board have remained engaged with the Council of Governors and the Trust's Your Voice group to take account of views from outside the organisation. The national FFT was restarted during 2021-22 with 92% of people (based on 10,000 responses) recommending the Trust services. The opportunity for staff to raise concerns through Freedom To Speak Up (FTSU) processes also remained throughout 2021-22. f) There is clear accountability for quality of care through the Chief Nurse and Medical Director. 	
escalating them to the Board where appropriate.		

CONFIRMED

The Board is satisfied that there are



systems to ensure that the Licensee has in place personnel on the Board, reporting to the Board and within the rest of the organisation who are sufficient in number and appropriately qualified to ensure compliance with the conditions of its NHS provider licence.

All members of the Board comply with the requirements of the Fit and Proper Persons Regulation and all members of the board and senior decision makers complete annual declaration of interests.

The annual appraisal process supports effective succession planning through talent conversations and a number of senior managers are engaged in national programmes to support their development to Director level, as appropriate.

The Board of Directors started at development programme with external facilitation in September 2020 but this was paused and subsequently ended during 2021 due to the on-going response to COVID-19.

Training of governors

The Board is satisfied that during the financial year most recently ended the Licensee has provided the necessary training to its Governors, as required in s151(5) of the Health and Social Care Act, to ensure they are equipped with the skills and knowledge they need to undertake their role.

CONFIRMED

The Council of Governors meets formally on a quarterly basis with a further development/training day 3-4 times per year. The schedule of meetings continued during 2021-22 though streamlined agendas and focused discussion have been supported.

In November/December 2021 a series of governor elections were held, and an induction day held in early 2022 to provide an overview on the role of the FT governor, their statutory responsibilities and governance within the Trust.

The governor Quality Forum has been temporarily suspended however the Chair of the group has met regularly with the Chair of the Quality & Safety Committee for a briefing on key areas of focus.

The Remuneration and Nomination subgroup conducted significant business during 2021-22 including the reappointment of two Non-Executive Directors and the recruitment and appointment of a new Non-Executive Director/ Audit Chair.

The governor development days have continued to provide an opportunity for shared learning and updates, most recently this has included on the Trust's forward plan and NHS reforms.





Audit Com	mittee A	nnual Report fo	or the fina	ancial y	ear 2021-22
Meeting	Board of Directors				
Date	15/06/202	22	Agenda ite	em	
Lead Director	Alison Hu	son Hughes, Director of Corporate Affairs			
Author(s)	Alison Hu	ghes, Director of Cor	porate Affai	rs	
Action required (plea	ase tick the	e appropriate box)			
To Approve ☑		To Discuss □		To Assu	ıre 🗆
Purpose					
					n the Audit Committee 2021-22.
Executive Summary					
The report summaris 2021-22 setting out he					for the financial year
	S Audit Co	mmittee Handbook 2			pest practice guidance of independent check
The annual report attakey points:	ached as A	ppendix 1 provides	an overview	and sum	mary of the following
 Governance arran The work and ach clinical audit, inter COVID-19 	igements to ievements rnal and ex mmittee in	e and frequency of no support the commit of the committee du ternal audit and cour approving the Trust's	ttee ring the final nter fraud, pa	articularly	
has taken appropriate	In preparing this report, the members of the Audit Committee is of the view that the committee has taken appropriate steps to perform its duties as delegated by the Board of Directors and i has no cause to raise any issues of significant concern with the Board arising from its worlduring 2021-22.				
Risks and opportuni					
None identified for the Quality/inclusion co					
Quality Impact Assess Equality Impact Asses	Quality Impact Assessment completed and attached No Rough Report.				
Financial/resource in	mplication	is:			
None identified for the	Annual R	eport.			
Trust Strategic Obje Please select the top down boxes below.	three Trus				
Our Performance - increase efficiency of all services against contracts and financial requirements Our Populations - improving services through integration and better coordination					

Board of Directors is asked to consider the following action						
The Board of Directors is asked to endorse the Annual Report of the Audit Committee.						
Report history						
Submitted to Date Brief summary of outcome						
No previous reporting history. Click or tap to enter a date. Click or tap here to enter text.						



Audit Committee Annual Report for the Financial Year 2021-22

Introduction

- 1. This Annual Report to the Board of Directors and the Council of Governors summarises the activities of the Audit Committee of Wirral Community Health & Care NHS Foundation Trust for the financial year 2021-22 setting out how it has met its terms of reference and key priorities.
- 2. The Committee is a formal committee of the Board of Directors. It follows best practice guidance as set out in the NHS Audit Committee Handbook 2014 providing a form of independent check upon the management of the Trust.

Membership and Meetings

- 3. The Committee comprises four Non-Executive Directors including the appointed Committee Chair, Brian Simmons.
- 4. The Chair of the Audit Committee has significant financial experience; previously Assistant Chief Officer and Finance Director for the Cheshire Constabulary and is a fellow of the Chartered Institute of Management Accountants.
- 5. Members of the committee during 2021-22 were:
 - Brian Simmons, Chair
 - Beverley Jordan, Member
 - Professor Chris Bentley, Member
 - Gerald Meehan, Member
- 6. Brief CVs of members including any declared interests can be found on the Trust's website.
- 7. In addition to the members, the following trust officers attended the committee on a regular basis: Chief Finance Officer, Director of Corporate Affairs, Deputy Chief Finance Officer and Local Security Management Specialist.
- 8. The Chief Executive attends annually, and other Directors and Senior Managers attend by invitation and at the request of members.
- 9. The Trust's internal (Mersey Internal Audit Agency) and external auditors (Ernst & Young) attend all meetings to report on the matters they have investigated, to advise on a range of risk and control issues, and to formally report on the financial statements.
- 10. The committee's terms of reference for the financial year are attached at **appendix 1**.
- 11. Through the terms of reference, the committee is responsible on behalf of the Board for independently reviewing the systems of governance, control, risk management and assurance. Its activities cover the Trust's governance agenda.
- 12. The purpose of the Audit Committee, as set out in it's Terms of Reference, is;

- Governance, risk management and internal control providing an independent review of the work of the sub-committees of the Board
- Internal audit reviewing the major findings of internal audit work and considering management's responses, ensuring co-ordination between the internal and external auditors to optimise audit resources
- External audit reviewing all external audit reports and considering the implications and management's responses to their work
- Other assurance functions reviewing the findings of other significant assurance functions (e.g., reports from external regulators and arm's length bodies, the work of other committees)
- Counter fraud seeking assurance that the organisation has adequate arrangements in place for countering fraud
- Management as required, reviewing reports and positive assurances from directors and managers on the overall arrangements for governance, risk management and internal control
- Financial control monitoring the integrity of the financial statements of the Trust and any formal announcements relating to the Trust's financial performance
- 13. The committee met on 4 occasions during 2021-22; a schedule of attendance is included in the table below.
- 14. Following each meeting of the committee a verbal report is provided to the Board summarising the key topics discussed and any formal recommendations. The minutes of each meeting once approved by the committee, are also presented to the following meeting of the Board.

Table 1: Audit Committee members' attendance information 2021-22

	10 June 2021	22 September 2021	21 October 2021	26 January 2022
Brian Simmons	Z0Z1	✓	✓	✓
(Chair)				
Beverley Jordan	√	✓	✓	✓
Chris Bentley		✓		✓
Gerald Meehan	✓	✓		✓

Governance Arrangements

- 15. In April 2021 (following the establishment of emergency governance arrangements during 2020-21) the Trust returned to extant governance arrangements, re-established with improvements to reflect learning from the emergency position. The opportunity to reflect on the success of the emergency arrangements, particularly the efficiency, focus and collaborative approach that resulted, provided the Trust with an opportunity to refine and strengthen for the future.
 - The Integrated Performance Board was established to monitor the delivery of high-quality performance across all Trust services, reporting into the key subcommittees of the Board to drive the development of the Integrated Performance Report to the Board of Directors
 - The Operational Oversight Group was established from the Tactical Command Group
 - The SAFE Assurance Group was evolved to include key safe staffing metrics
 - The scope of the Programme Management Group was revised to maintain oversight of key strategic programmes and capital planning and expenditure

- The local governance arrangements to support the timely review and analysis of data and the escalation of risk to provide assurance as appropriate were reviewed
- 16. This opportunity to refine and strengthen for the future also considered appropriate compliance with and assurance on the following
 - the organisational design programme
 - the priorities of the Trust workplan for 2021-22
 - the requirements of the new CQC strategy
 - the requirements of the NHS reforms including a new System Oversight Framework
- 17. The new governance arrangements are supported by a revised performance framework which takes account of the required national, regional and local performance metrics and operates on a 4-week business cycle.
- 18. Following the further Level 4 incident declared by NHSE/I in December 2021, the Trust implemented a streamlined approach to governance across the Trust. This approach was aimed at ensuring the appropriate assurances continued to be provided and risks appropriately escalated, whilst also supporting operational teams and services to respond to the requirements of the Level 4 position.
- 19. The streamlined arrangements were subject to regular review to ensure they remained fit for purpose with a return to extant arrangements agreed from March 2022.
- 20. The Audit Committee continued to meet under the emergency and streamlined governance arrangements.

Work and achievements of the committee

- 21. The committee meets its responsibilities through requesting assurances from management and by receiving reports from the internal auditors, the external auditors and other specialists and advisors as required.
- 22. The committee also recognises the quality of the discussion, the scrutiny applied, and the assurances given at the sub-committees of the Board which in turn have provided assurance and where necessary timely and appropriate escalation of risks and issues to the Audit Committee.
- 23. During 2021-22, the committee had oversight of all matters in accordance with its Terms of Reference whilst also supporting the governance arrangements established in response to the COVID-19 pandemic. Further detail is provided below.

Governance

- 24. The committee discussed the annual work plan for the financial year which included the review and approval of the Annual Governance Statement (AGS), the Annual Report and Accounts, and the Quality Report.
- 25. The Board Assurance Framework (BAF) was reviewed by the committee at each meeting providing assurance on the systems and processes in place to manage strategic risks across the organisation.
- 26. The Trust's Risk Policy was reviewed and approved by the committee in December 2021. The updated policy ensured alignment to the Trust's governance arrangements at a local and trust-wide level recognising the flow and escalation of risk appropriately and the mechanisms in place to ensure robust risk management and monitoring.

- 27. In addition to approving the Risk Policy the committee also received a half-yearly position on organisational risk managed across the Trust.
- 28. A monthly health risk score assessing the management of risks against five key criteria, provided further assurance on the effectiveness of the risk management framework. The five criteria (as described in the Risk Policy) are;
 - Has the risk been recently reviewed?
 - Is the expected date of completion for the risk still in date?
 - Is there evidence of progress and assurance notes to show actions towards mitigation taken?
 - Is there an action plan that has forward dates showing actions still to be completed?
 - Has the action plan associated with the risk been monitored at divisional level with any barriers or delays flagged to service director, or executive director if the risk has been active for more than nine months?
- 29. During 2021-22 the average monthly risk health score for all organisational risks recorded on Datix, assessed as above, was 98%.
- 30. The trust-wide policy schedule was presented (live from SAFE) to the committee on a half-yearly basis providing a position on the management of policies across the Trust.
- 31. Tender Waiver Applications were also reported to the committee to give assurance that processes had been followed which complied with local guidance, as described in the Trust's Standing Financial Instructions (SFIs).

Audit and Quality Improvement Programme 2021-22

- 32. The Trust's *Audit and Quality Improvement Programme 2021-22* was approved by the Audit Committee at its meeting in March 2021.
- 33. The key quality outcomes from the audits will be reported in the Trust's Annual Quality Account 2021-22.

Independent Assurance - Internal Audit

- 34. MIAA has provided the internal audit service since the Trust's establishment on 1 April 2011. In March 2021, the committee received the annual audit plan 2012-22 for approval and regular progress reports on the delivery of the plan at each subsequent meeting.
- 35. The review coverage of the internal audit plan was focused on
 - The organisation's Assurance Framework
 - Core and mandated reviews, including follow up; and
 - A range of individual risk-based assurance reviews (see table below)

Table 2: Internal Audit Reviews 2020-21

Review Title	Assurance Level
Key Financial Controls	Substantial
Agency Staffing	Substantial
ESR/HR Payroll	Substantial
Service Review of CIRT	Substantial
Service Review of VCHC WIC	Substantial
E-rostering	Limited
IT Asset Management	Limited

Assurance Framework (phl and	Not applicable for
phII)	assurance opinion

- 36. The overall opinion for 2021-22 provided **Substantial Assurance**.
- 37. It confirmed that "there is a good system of internal control designed to meet the organisation's objectives, and that controls are generally being applied consistently".
- 38. In relation to all audit reviews, the Trust provided a managerial response with action plans in place to deliver on the recommendations made. The Audit Committee and each sub-committee of the Board has maintained oversight of all internal audit reviews via the Audit Tracker Tool and the Audit Committee has received regular progress reports from MIAA.

Independent Assurance - External Audit

- 39. Ernst & Young (EY) was the appointed external auditor for the Trust for 2021-22.
- 40. The timescales for the submission of the 2020-21 accounts was revised as a result of COVID-19 and further extended due to the timetable for assurances on the local government pension scheme. The Audit Committee met to approve the Annual Governance Statement in June 2021 and subsequently received and approved the final accounts and annual report for the Trust in October 2021. This revised and extended timetable was agreed with NHSE/I.
- 41. EY presented their Audit Results Report for the year ended 30 March 2021 to the committee in October 2021 having no matters to report.
- 42. The audit for the financial year 2021-22 is on-going at the time of writing and the Audit Committee will meet on 20 June 2022 to receive the Annual Governance Statement for sign-off. This reflects latest guidance from NHSE/I in response to the timetable for assurances on local government pension schemes.
- 43. During 2021-22 the members of the Audit Committee also worked with the Council of Governors to commence a procurement process for external audit for the Trust with effect from August 2022 and in readiness for the audit of the financial year 2022-23. This work is on-going at the time of writing.

Local Security Management

44. The Local Security Management Annual Report 2021-22 was presented to the Audit Committee in April 2022 to demonstrate compliance with the requirements of the NHS Standard Contract to put in place and maintain appropriate counter fraud and security management arrangements. The report summarised security related incidents drawing comparisons where possible, with the previous financial years.

Counter Fraud

- 45. The Audit Committee oversees robust processes in respect to fraud with dedicated resource and access to NHS specialists. The dedicated Anti-Fraud Specialist (AFS), provided by Mersey Internal Audit Agency (MIAA) undertakes both proactive and reactive work including direct investigation of potential frauds.
- 46. The Trust has established good processes in respect of fraud, overseen by the Chief Finance Officer and Director of Corporate Affairs and reported to the Audit Committee.

- 47. The LCFS annual work plan for 2021-22 was approved by the Audit Committee in March 2021. The annual work plan included core work taking account of the NHS Counter Fraud Authority's Organisational Strategy, risks identified through considering national and local anti-fraud risks and any specific management requests. MIAA Anti-Fraud insights, including benchmarking, briefings and anti-fraud related events were integral to the plan. During 2021-22 this also included the Government Functional Standard 013 for Counter Fraud which was introduced into the NHS.
- 48. The Audit Committee received a counter fraud update at each of its meetings. This provided information on current fraud enquiries and any other related issues.
- 49. To comply with the requirements of the new NHS CFA fraud standards the plan focused on the standards previously rated amber. At the year end 11 of the 12 standards (90% compliance rate) were assessed as green.
- 50. Previously, there were four thematic fraud areas which were consolidated into two thematic fraud areas as directed in the new NHS CFA Strategy. The key achievements during 2021-22 are covered in the LCFS Annual Report.
- 51. With Audit Committee oversight, the Trust remains committed to tackling fraud and corruption and demonstrating a good level of performance and continues to develop its anti-fraud culture and fraud prevention following an evaluation of fraud risks. This will further be developed in 2022-23.
- 52. The Anti-Fraud Annual Plan for 2022-23 was presented to the committee in April 2022.

Annual Report and Year-end declarations

- 53. The Audit Committee requested delegated authority from the Board of Directors at its meeting on 13 April 2022 to receive and approve the accounts and annual reports for the financial year 2021-22.
- 54. The Chief Executive will be in attendance at the meeting of the Audit Committee in June 2022 to sign the necessary certificates and statutory declarations based on the submissions being made.
- 55. A further meeting of the Audit Committee will be scheduled to formally receive the final accounts and annual report in due course.
- 56. A report from the meeting of the Audit Committee will be presented to the Board of Directors confirming that all the necessary requirements have been met, including the Annual Report being laid before Parliament.

Annual Governance Statement

- 57. The internal auditors performed a range of audits during the year (see Table 2 above) which supported the Head of Internal Audit Opinion on the effectiveness of the Trust's internal control which the committee reviewed at its April 2022 meeting.
- 58. The committee supports the development of the Annual Governance Statement based on NHSI requirements and Internal Audit Assurance and will review and approve it for inclusion in the Annual Report and Accounts at its meeting in June 2022.

Quality Report

59. In February 2022, NHSI removed the requirement for auditors to issue a limited assurance opinion on the quality account/quality report for 2021-22.

Conclusion

- 60. The Audit Committee of Wirral Community Health & Care NHS Foundation Trust is of the view that it has taken appropriate steps to perform its duties as delegated by the Board and it has no cause to raise any issues of significant concern with the Board arising from its work during 2021-22. There were no breaches of or deficiencies in internal control during 2021-22.
- 61. In making this statement, the Committee members acknowledge the support given to it by management, in particular the Chief Finance Officer, the Director of Corporate Affairs and by the internal and external auditors.
- 62. During 2022-23, the committee will keep under review its working arrangements and ensure it continues to develop its own practice to improve its own effectiveness.
- 63. The Board is asked to endorse this Annual Report from the Audit Committee.

The members of the Audit Committee (in the absence of the Audit Chair who left the organisation at the end of April 2022).

May 2022



Charitable Funds - Financial Reporting					
Meeting	Board of Directors	Board of Directors			
Date	15/06/2022	Agenda item	17		
Lead Director	Mark Greatrex, Deputy Chief E	Chief Executive & Chief Finance Officer			
Author(s)	Ian Benjamin, Chief Financial Accountant				
Action required (ple	Action required (please tick the appropriate box)				
To Approve □	To Discuss □	T	o Assure ☑		

Purpose

The purpose of this paper is to provide the Board with assurance on the reporting and governance arrangements regarding Wirral Community Health and Care NHS Foundation Trust's charitable funds.

The Board is asked to note the latest published financial statements for the Trust's charitable funds (for the financial year ending 31 March 2021), which are included within the funds of the Cheshire and Wirral Partnership (CWP) Charity.

The Board is also asked to note updates to the charitable funds during 2021/22 and beyond and the plans to promote and encourage donations and funding applications throughout the Trust.

Executive Summary

The Trust holds charitable funds comprising donations and fundraising received from staff and patients (and other stakeholders) of the Trust and legacy funds passed over from Wirral PCT when the Trust became a separate entity in 2013.

These funds are held and managed on behalf of the Trust by CWP, who administers and accounts for them through the CWP Charity (charity number 1050046).

An annual report on the funds is provided to the Board of Directors of CWP. This includes the latest published statements for the Charity (to 31 March 2021).

The annual report shows the Trust's charitable funds as £88,756 of unrestricted, designated funds as at 31 March 2021. The Trust and the Charity further split these funds into more specific funds.

Risks and opportunities:

The purpose of the report is to provide assurance on the reporting and governance arrangements for the Trust's charitable funds and the balances available for suitable applications.

Quality/inclusion considerations:

Quality Impact Assessment completed and attached No

Equality Impact Assessment completed and attached No

This report notes the latest published financial statements for the Trust's charitable funds and further financial activity to March 2022 and beyond.

Financial/resource implications:

The report highlights the balances and financial activity of the Trust's charitable funds over the period April 2020 to date. It lists the money currently available for applications which meet the

Charity and Fund objectives.							
Trust Strategic Objectives Please select the top three Trust Strategic Objectives that this report relates to, from the drop down boxes below.							
Our Performance - delivering against contracts and financial requirements	Our People - improving staff engagement	Our Performance - growing community services across Wirral, Cheshire & Merseyside					
Board of Directors is asked to consider the following action							
To be assured on the financial reporting arrangements for the Trust's charitable funds.							
Report history							
Submitted to	Date	Brief summary of outcome					
Board of Directors	Annually	To provide assurance					



Charitable Funds – Annual Update

Financial statements of the Charity 2020/21

 Attached is the latest set of signed accounts for the Charity covering the period 1 April 2020 to 31 March 2021 which were approved by CWP and subject to an independent examination. These accounts are also available to view on the Charity Commission website:

CWP Charitable Funds Annual Report and Accounts 2020/21 (Registered Charity 1050046) - The Charity Commission

2. The accounts cover the total funds held by the Charity, but split out the income, expenditure and opening and closing fund balances relating to the Trust's charitable funds. This is shown most clearly in note 12 of the accounts (page 16) and is summarised in the table below:

	2019/20	2020/21
	£	£
Opening WCT fund balance at 1 April	93,402	76,088
Income for the year	11,944	64,418
Expenditure for the year	(18,674)	(65,998)
Investment gains/(losses)	(10,584)	14,248
Closing WCT fund balance at 31 March	76,088	88,756
Closing available funds*	86,973	87,666

*Unrealised gains/(losses) and other adjustments on investments are included within the fund value but are not available to spend.

The unrealised loss on investments in 2019/20 was largely due to COVID-19. The market has now started to recover and this loss has since been reversed and unrealised gains have been made. The investments are being monitored by CWP and the investment manager on a daily basis.

- 3. In the early part of 2020/21, the CWP Charity registered with NHS Charities Together (NHSCT), a collective experience representing, supporting and championing the work of the NHS' official charities. NHSCT set up an emergency grants fund for NHS Charities to enhance the well-being of NHS Staff, volunteers and patients impacted by COVID-19. Their COVID-19 Urgent Appeal went on to raise £150m, which included the efforts of Captain Sir Tom Moore and thousands of others. The funds made available to the Trust to spend by the 31 March 2021 totalled £55,750 and, once the NHSCT membership fee was deducted, the balance was used to fund the following items:
 - £11,988 Medals for staff to acknowledge and recognise their significant efforts during the COVID-19 pandemic.
 - £42,761 Purchase of laptops to allow student nurses to communicate and work remotely.

Both the income and expenditure relating to this grant funding are included in the table above.

4. For the CWP Charity, the funds belonging to the Trust are all disclosed in the financial statements as a single, ear-marked fund. However, in agreement between the Charity and the Trust, these are further broken down into local ear-marked funds.

Financial activities of the Charity 2021/22 and beyond

5. The funds, and activity for 2021/22, are reflected in the table below:

	April 2021 to March 2022 (£)				
Fund	Cash Balance April 2021	Income	Expenditure*	Investment Apportionment	Cash Balance March 2022
F22 General Fund	46,376	1,413	(5,873)	181	42,097
F33 Wirral Heart Support	4,132	690	(144)	(81)	4,597
F35 Palliative Care	26,572	3,495	(1,370)	(1)	28,696
F36 Community Nursing	10,585	842	(379)	2	11,050
F22a COIF Grant	0	521	0	0	521
F37 League of Friends of Wallasey Hospitals	0	32,692	(361)	0	32,331
Total	87,666	39,653	(8,127)	102	119,293

^{*}Expenditure includes fees, charges and administration costs.

The figures in the table above are subject to audit.

The expenditure incurred included the following highlights:

- £432 Purchase of books to support the Macmillan ISPCT team in regard to symptom control.
- £4,294 Breast pump loan scheme funding to purchase electric breast pumps to support the most vulnerable babies and families.
- 6. The League of Friends charity was a key partner for the Trust over many years operating the tea bar at the VCH Walk-in Centre. After ending its operations, the charity donated £33k to the Trust. This money is to benefit the local community and to support community projects and programmes. However, and at the request of the League of Friends, this is restricted to the Wallasey/VCH area.
- 7. In 2022, the General Fund provided £26k to support the Bee Well Garden and Bloom initiative, an idea that came from the Trust's Staff Council and Wellbeing Champions. This linked to an Estates project to commemorate and celebrate the Platinum Jubilee in June by planting a number of trees as part of The Queen's Green Canopy project.

Bee Well benches are now in place at SCHC amongst flowers and shrubs, bird boxes with a vibrant resin rainbow as a focal point.

To ensure that all teams and services across the multiple sites can be part of the Bee Well campaign, further Bee Well benches and planters will shortly be in place at VCH and some of our freehold sites.

This expenditure is not reflected in the table above.

8. StaffZone has been updated previously to make the charitable funds more accessible and a further review will take place during 2022/23. This will include work with the Comms team to encourage fundraising and donations along with larger and more ambitious applications.

9. Although a service level agreement (SLA) between CWP and the Trust is not in place, it is intended to produce a letter of intent to clarify roles and responsibilities. The CWP Charity invoices the Trust for services provided based on a percentage of funds held – the fee for 2021/22 was £2,063.

Board action

10. The Board is asked to be assured on the financial reporting arrangements for the Trust's charitable funds.

lan Benjamin, Chief Financial Accountant 8 June 2022



NHS Foundation Trust

Charitable Funds: Registered Charity Number 1050046

Redesmere

Countess of Chester Health Park
Liverpool Road
Chester
CH2 1BO

Tel No. - 01244393239 Fax No. - 01244393268 Email: kim.langridge@nhs.net

Charitable Funds

Annual Report and Accounts

2020-2021



NHS Foundation Trust

Charitable Funds: Registered Charity Number 1050046

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NHS Foundation Trust

Cnaritable Funds: Registered Charity Number 1050046

Year ending 31 March 2021

ANNUAL REPORT

Foreword

The Corporate Trustee presents the Charity Annual Report together with the Financial Statements for the year ended 31 March 2021.

The Charity's Annual Report and Accounts for the year ended 31 March 2021 have been prepared by the Corporate Trustee in accordance with Part 8 of the Charities Act 2011 and Accounting and Reporting by Charities, Financial Reporting Standards (FRS102).

Reference and Administrative Information

The Charitable Funds are registered with the Charity Commission in accordance with the Charities Act 2011.

The main Charity, Cheshire and Wirral Partnership NHS Foundation Trust General Fund was originally recorded on the Central Register of Charities on 20 October 1995.

The Charity comprises the following Charitable Trusts which have been established by trust deed -

Ashton House Hospital Fund

East Cheshire Mental Health, Learning Disabilities and Associated Services Fund

Mid Cheshire Mental Health, Learning Disabilities and Associated Services Fund

Cheshire and Wirral Partnership NHS Foundation Trust (Expendable Funds) Common Investment Fund

Charitable funds received by the Charity are accepted, held and administered as funds held on trust for purposes relating to the NHS and Community Care Act 1990. The Charity comprised 21 individual funds at 31 March 2021.

The Charity administers charitable funds on behalf of the NHS services provided by Cheshire and Wirral Partnership NHS Foundation Trust and Wirral Community NHS Foundation Trust.

Structure, Governance and Management

Under paragraph 16(c) of Schedule 2 of the NHS and Community Care Act 1990, the Charity has a Corporate Trustee; the Board of the Cheshire and Wirral Partnership NHS Foundation Trust. Upon appointment, Directors and Non Executive Directors of Cheshire and Wirral Partnership NHS Foundation Trust, immediately assume the role as a charity trustee. When terminating their post they automatically relinquish their responsibilities as trustee. The members of the NHS Foundation Trust Board serving during the year were as follows -

Executive Directors

Sheena Cumiskey

Tim Welch

Anushta Sivananthan

Andy Styring

Faouzi Alam

David Harris

Gary Flockhart
Suzanne Edwards - appointed April 2020

Non Executive Directors

Mike Maier - Chair - resigned 31st December 2021

Isla Wilson - Chair - appointed 1st January 2022

Rebecca Burke-Sharples

James O'Connor - completed term October 2020

Andrea Campbell

Edward Jenner

Anne Boyd - resigned 30th June 2020

Paul Bowen

Elizabeth Harrison - appointed October 2020

Farhad Ahmed - appointed October 2020

The corporate trustee delegate day to day administration of the charity to the Business and Value Department of Cheshire and Wirral Partnership NHS Foundation Trust. These costs are recorded as bought in services from NHS

The principal office of the Charity is -

c/o Cheshire and Wirral Partnership NHS Foundation Trust Redesmere Countess of Chester Health Park

Liverpool Road

Chester

CH2 1BQ



NHS Foundation Trust

Charitable Funds: Registered Charity Number 1050046

Year ending 31 March 2021

ANNUAL REPORT

Reserves Policy

The Charity generally expects to spend at the same level as income is received taking one year with another. The Charity's reserves policy also anticipates that, excluding unrealised gains on investments, from time to time reserves will rise above a level equivalent to 24 months budgeted expenditure. Where this happens, action will be taken in accordance with the Charity's objectives, to spend down to a level equal to or below this threshold.

Compliance with the Charity's reserves policy is evidenced by annual expenditure equal to or greater than annual income in all but five of the last ten years. In those years significant receipts e.g. legacies which could not be appropriately spent before the financial year end were the explanation.

Investment Policy

During 2020/2021 the Charity's investment objective was to maximise financial returns as follows -

- a) ensure that income generated matched forecast need and grew at a rate above inflation.
- b) achieve a return on investments of £12,000 (actual achievement £10,592).
- c) maintain the capital value of the portfolio as high as possible commensurate with the above.

While individual investments may have a higher or lower level of risk from time to time, the overall portfolio risk profile should, in achieving the above, be neither high nor low, but as far as possible held at a midpoint between the two.

In 2020/2021 the Charity investment portfolio was managed by Investec.

Risk Management

In compliance with the recommendations contained within the Statement of Recommended Practice (FRS102), the major risks to which the Charity is exposed have been identified by the trustee and where necessary systems established to mitigate these risks.

Policies are in place which are reviewed by the trustee. The policies give instruction on income and expenditure, ensuring controls are in place to avoid the misappropriation or misuse of donations and funds

The donation policy gives the location of the cash offices where donations can be receipted. The officers are trained to recognise and handle Charity donations.

Charitable fund receipts include space to record the donors wishes. The Charity administrator monitors that all donations are spent as intended by the donor.

All fundraising activities must have the authorisation of the Director of Finance. Clear guidance is given to fundraisers prior to commencing the activities to ensure controls are in place for the collection and reconciliation of fund raising income.

Independent Examiners

Susan Harris MA ACA Champions Allwoods Ltd 2nd Floor Refuge House 33-37 Watergate Row Chester



NHS Foundation Trust

Charitable Funds: Registered Charity Number 1050046

Year ending 31 March 2021

ANNUAL REPORT

Objectives and Activities

The Charity has NHS wide objectives as follows -

"The Trustee shall hold the trust fund upon trust, to apply the income and so far as may be permissible the capital, for any charitable purpose or purposes relating to the National Health Service including related research activities."

Charitable funds comprise donations that may only be accepted if they are clearly charitable. We will only use such funds for specific or general charitable purposes. Central to this, it is vital that we clearly demonstrate public benefit.

The corporate trustee fulfils its legal duty by ensuring that funds are spent in accordance with the objectives of each fund and by designating funds the trustee respects the wishes of the donor. The Charity generates income for general purpose and specific projects and administers all donations in a manner that is both professional and sensitive to the needs of the donor.

During the year, the Charity continued to support a range of charitable and health related activities benefiting both patients and staff of Cheshire and Wirral Partnership NHS Foundation Trust. The funds are used to purchase various additional goods and services that the NHS is not funded to provide. By working in partnership with the Trust, this ensures the charitable funds are used to best effect for the benefit of the general public served by the Trust.

The Charity operates for the public benefit and the Charity aims to deliver on its objectives, supporting the health and wellbeing of those who experience mental health, drug and alcohol, learning disabilities and community nursing services. The Charity therefore supports the work of Cheshire and Wirral Partnership NHS Foundation Trust in respect of the following services:

Challenging Stigma and Discrimination

We challenge stigma experienced by people with mental ill health, with learning disabilities or have drug and alcohol problems. Promote positive attitudes to mental health, learning disabilities and drug and alcohol problems. To help people suffering in silence to speak out, to help their friends and families and to offer support and understanding.

Insight - Recovery Through Research.

Supporting local research studies and projects to find better solutions, treatments, care and recovery for people experiencing mental ill health.

Adult Mental Health

Providing quality care and offering a range of services for adult and older people suffering from complex and serious mental health problems.

CAMHS

Child and adolescent mental health services (CAMHS) both in-patient and out-patient for children and young people from the ages of 0-19 years with mental health problems.



NHS Foundation Trust

Funds: Registered Charity Number 1050046
Year ending 31 March 2021

ANNUAL REPORT

Drug and Alcohol Services

The aim is to provide easily accessible services to people whose drug and alcohol use is a problem with the over-arching aim of promoting health and minimising harm to the individual, their families and the community.

Learning Disabilities Services

The aim is to provide a person-centred approach for adults with a learning disability and their carers, thus ensuring that the service user's needs and preferences influence the health care they receive. Learning disability services are delivered by experienced, multi professional staff in community and inpatient settings.

Community Care Western Cheshire

Community care services throughout Western Cheshire, serving a registered population of approximately 250,000.

Grants received from NHS Charities Together

The Trust received grants totalling £176,482 from NHS Charities Together during 2020/2021. This extremely generous grant had an impact on the on improving the wellbeing of staff, patients and volunteers as well as helping to support our local Mental Health Forums during the Covid 19 pandemic. The grant has been spent on a variety of initiatives such as ThinkPad's and Ipads so patients were able to keep in touch with family and friends and also access services virtually. Other examples of expenditure was Garden furniture to provide outside quiet areas for both staff and patients and Wellness boxes and a Wellness magazine were provide to help with staff wellbeing

Looking to the future

To continue to raise awareness of the Charity and to maximise donation and fund raising opportunities.

To cultivate good working relations with current donors and fundraisers.

To continue to raise funds to benefit the general public who use the services of Cheshire and Wirral Partnership NHS Foundation Trust.

To continue to support the delivery and development of services provided to the general public by Cheshire and Wirral Partnership NHS Foundation Trust, to those who suffer from mental ill health, learning disabilities and drug and alcohol problems. With a focus on ways of promoting mental health, preventing the onset of mental health disorders. Finding methods of detecting and intervening early, helping with quick and full recovery. To raise awareness of and to challenge stigma associated with mental ill health. To continue to support the provision of quality and appropriate care to people in their own homes through the Community Care Western Cheshire Services.

The Charity will continue to promote fund raising for Insight Research Fund, funds raised will be utilised for non statutory research. The Charity will continue to work closely with colleagues in research, service innovation and development. The Trustees will ensure that the research fund is well managed and cost effective.





Charitable Funds: Registered Charity Number 1050046

Year ending 31 March 2021

ANNUAL REPORT

Review of Finances, Achievements and Performance

The net assets of the Charity at 31 March 2021 were £314,471 an increase of £87,065 from those held at 31 March 2020 (£227,406). Of the balance at 31 March 2021, £153,077 was invested in UK fixed interest and Equities, £114,200 in Overseas Fixed Interest, Equities and Securities and the remainder comprised debtors, creditors and funds on deposit at the bank.

The Charity continues to rely on donations, legacies, fund raising and investment income as its main sources of income. During the year grants totalling £176,482 were received from NHS Charities Together to help combat the effect of Covid-19 on staff / patients and volunteers. The chart below shows the percentage of each category of income received during 2020/21:

TOTAL INCOME £ 228,418

Income from Investments £ 10,592 Earned from dividends and interest.

Donations, 20,844, 9% Legacies, 20,500, 9% Grants, 176,482, 77%

Income from

Purpose

Charitable activities

£39

Grants £176,482 Received from NHS Charities Together re Covid 19

 Legacies
 £20,500

 Donations
 £20,844

The Trustees continue to look at ways of making donating to the Charity more accessible, to continue to develop the Charity web page and the guidance contained therein. The CWP Charity intranet page also encourages Payroll Giving and provides links to application forms for Pennies from Heaven and Workplace Giving.

Donations received during the year were for the following services / funds

£1,215	Wirrai Mentai Health Services
£130	West Cheshire Mental Health Services
£1,040	Central & Eastern Cheshire Mental Health Services
£100	CAMHS
£39	Challenging Stigma
£39	Research
£4,853	Community Nursing
£2,494	General Purpose
£5,914	East Cheshire Mental Health Services/CAMHS/Learning Disabilities/General
£4 981	Wirral Community NHS Foundation Trust

Kisiizi



NHS Foundation Trust

Charitable Funds: Registered Charity Number 1050046

Year ending 31 March 2021

ANNUAL REPORT

Review of Finances, Achievements and Performance (Continued)

TOTAL EXPENDITURE

£ 182,020

179,558	Expenditure on Charitable activities
2,462	Expenditure on raising funds

Expenditure on Charitable activities £ 179,558

£287	Wirral Mental Health Services: Christmas trees / aromatherapy oils and sensory packs for patients
£320	West Cheshire Mental Health Services: Christmas trees and afternoon tea
£600	Challenging Stigma: Chester Pride sponsorship
£5,609	Community Nursing: Books / Bags / mats / lunches / afternoon tea/ kitchen equipment / beauty packs / water bottles
£2,976	General Purpose: Christmas monies for clients gifts / Christmas trees
£93,986	General Purpose NHSCT grant (restricted) - Wellness boxes / wellbeing magazine/ lpads / ThinkPad's / Books / Garden project/ contribution to local support mental health forums / NHSCT membership
	East Cheshire Mental Health Services/CAMHS/Learning Disabilities/General Purpose: Kitchen equipment / garden
£4,613	benches / garden project / radio /DVD/ speakers / TV
£6,171	Wirral Community Trust: staff incentive scheme / fridges / leaflets
£55,749	Wirral Community Trust NHS Grant (restricted) - Medals for staff / laptops
£7,459	Bought in services from the NHS, CWP administration fees
£86	Bank Charges
£562	QuickBooks support
£1,140	Independent Examiners Fees

Expenditure on Raising funds

bla Wils

£ 2,462

£2,454 Investment management fees £8 Pennies from Heaven fees

Approved on behalf of the Corporate Trustee by the Chair of Cheshire and Wirral Partnership NHS Foundation Trust.

Date: 26/01/2022



NHS Foundation Trust

ble Funds: Registered Charity Number 1050046

Year ending 31 March 2021

Statement of Corporate Trustee's Responsibilities

The Corporate Trustee is responsible for:

- keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable funds and to enable them to ensure that the accounts comply with requirements in the Charities Act 2011 and those outlined in the directions issued by the Secretary of State;
- establishing and monitoring a system of internal control; and
- establishing arrangements for the prevention and detection of fraud and corruption.

The Corporate Trustee is required under the Charities Act 2011 to prepare accounts for each financial year. The Secretary of State, with the approval of the Treasury, directs that these accounts give a true and fair view of the financial position of the charitable funds, in accordance with the Charities Act 2011. In preparing these accounts, the Corporate Trustee is required to:

- apply on a consistent basis accounting policies laid down by the Secretary of State with the approval of the Treasury;
- make judgements and estimates which are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures, disclosed and explained in the accounts

The Corporate Trustee confirms that it has met the responsibilities set out above and complied with the requirements for preparing the accounts. The financial statements set out on pages 9-16 attached have been compiled from and are in accordance with the financial records maintained by the Corporate Trustee.

By Order of the Corporate Trustee

Chair Date: 26/01/2022

Director of Business & Value T. J. W. Date: 26/01/2022



NHS Foundation Trust

Charitable Funds: Registered Charity Number 1050046
Year ending 31 March 2021

Independent Examiners' Report to the Corporate Trustee of the Cheshire and Wirral Partnership NHS Foundation Trust Charitable Funds

I report on the Accounts of the Charitable Funds for the year ended 31 March 2021, which are set out on pages 9 to 16.

Respective Responsibilities of Corporate Trustee and Examiners

The Charity's trustee are responsible for the preparation of the accounts. The Charity's trustee consider that an audit is not required for this year (under Section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is required.

It is my responsibility to:

- examine the accounts under Section 145 of the 2011 Act;
- follow the procedures laid down in the General Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act); and
- state whether particular matters have come to my attention.

Basis of Independent Examiners Report

My examination was carried out in accordance with the general directions given by the Charity Commission. An examination includes a review of the accounting records kept by the Charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustee concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statements below.

Independent Examiners Statement

In connection with my examination, no matter has come to my attention:

- 1) which gives me reasonable cause to believe that, in any material respect, the requirements
- to keep accounting records in accordance with Section 130 of the 2011 Act; and
- to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the 2011 Act.

have not been met; or

2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Susan Harris MA ACA

Champions Allwoods Ltd 2nd Floor Refuge House 33-37 Watergate Row Chester CH1 2LE

Signed

Champion Allwoods Utd Date 27 January 2022





NHS Foundation Trust

Charitable Funds: Registered Charity Number 1050046

Statement of Financial Activities for the year ended 31 March 2021

	Note	2020-21 Restricted Funds	2020-21 Unrestricted Funds	2020-21 Total Funds	2019-20 Restricted Funds	2019-20 Unrestricted Funds	2019-20 Total Funds
Income from Charitable activities		£'s	£'s	£'s	£'s	£'s	£'s
Donations		39	20,805	20,844	45	17,360	17,405
Fund raising		0	0	0	0	0	0
Legacies		0	20,500	20,500	0	0	0
Grants		176,482	0	176,482			
Income from Investments	3	400	10,192	10,592	358	11,391	11,749
Other incoming resources		0	0	0	0	0	0
Total Income and Endowments	4	176,921	51,497	228,418	403	28,751	29,154
Expenditure on Charitable activities							
Expenditure on Charitable activities	5a	(150,084)	(29,474)	(179,558)	(142)	(36,777)	(36,919)
Expenditure on Raising Funds	5b	(93)	(2,369)	(2,462)	(77)	(2,435)	(2,512)
Total Expenditure	6	(150,177)	(31,843)	(182,020)	(219)	(39,212)	(39,431)
Net Gain/(loss) on disposal of investments assets		8	206	214	9	299	308
Net Gain/(loss) on revaluation of investment assets		1,241	39,212	40,453	(832)	(26,406)	(27,238)
Net gains(losses) on investments		1,249	39,418	40,667	(823)	(26,107)	(26,930)
Net income/(expenditure)		27,993	59,072	87,065	(639)	(36,568)	(37,207)
Funds Transfer		0	0	0	0	0	0
Total net movement in funds	7	27,993	59,072	87,065	(639)	(36,568)	(37,207)
Total not movement in funds	,	21,000	55,572	07,000	(003)	(00,000)	(01,201)
Fund balances brought forward at 31 March 2020		13,503	213,903	227,406	14,142	250,471	264,613
Fund balances carried forward at 31 March 2021		41,496	272,975	314,471	13,503	213,903	227,406

The notes on pages 12-16 form part of these Accounts.



NHS Foundation Trust

Charitable Funds: Registered Charity Number 1050046

Balance Sheet as at 31 March 2021

		Total Restricted Funds at 31 March 2021	Total Unrestricted Funds at 31 March 2021	Total Funds at 31 March 2021	Total Restricted Funds at 31 March 2020	Total Unrestricted Funds at 31 March 2020	Total Funds at 31 March 2020
	Notes	£'s	£'s	£'s	£'s	£'s	£'s
Fixed Assets		23	23	23	23	23	23
Investments	9	10,591	256,686	267,277	9,224	213,561	222,785
Tangible fixed assets	9a	0	0	0	0	0	0
Total Fixed Assets Assets		10,591	256,686	267,277	9,224	213,561	222,785
Current Assets							
Debtors	10	206	5,264	5,470	81	2,576	2,657
Short term investments and deposits		32,411	54,687	87,098	4,396	4,060	8,456
Total Current Assets		32,617	59,951	92,568	4,477	6,636	11,113
Creditors: Amounts falling due within one year	11	(1,712)	(43,662)	(45,374)	(198)	(6,294.00)	(6,492)
Net Current Assets		30,905	16,289	47,194	4,279	342	4,621
Total Net Assets		41,496	272,975	314,471	13,503	213,903	227,406
Funds of the Charity							
Total Funds	12	41,496	272,975	314,471	13,503	213,903	227,406
i otai i ulius	12	41,430	212,913	314,471	13,303	213,903	221,400

The notes on pages 12-16 form part of these Accounts.

Signed on behalf of the Corporate Trustee by the Chair of Cheshire and Wirral Partnership NHS Foundation Trust.

Signature:

Date: 26/01/2022





NHS Foundation Trust

Charitable Funds: Registered Charity Number 1050046

Statement of Cash Flow as at 31 March 2021

		Restricted 31 March 2021	Unrestricted 31 March 2021	Total 31 March 2021	Restricted 31 March 2020	Unrestricted 31 March 2020	Total 31 March 2020
	Notes						
Net cash provided by (used in) operating activities	14	27,732	44,143	71,875	(246)	(25,021)	(25,267)
Cash flows from investing activities:							
Dividends and Interest		400	10,192	10,592	358	11,391	11,749
Proceeds from the sale of investments		1,303	41,169	42,472	920	29,297	30,217
Purchase of investments & deposits made		(1,420)	(44,877)	(46,297)	(798)	(25,442)	(26,240)
Net cash provided by (used in) investing activities		283	6,484	6,767	480	15,246	15,726
Cash flows from financing activities:							
Net cash provided by (used in) financing activities		283	6,484	6,767	480	15246	15,726
Change in cash and cash equivalents in the reporting p	eriod	28,015	50,627	78,642	234	(9,775)	(9,541)
Cash and cash equivalents at the 1st April		4,396	4,060	8,456	4,162	13,835	17,997
Cash and cash equivalents at the 31st March		32,411	54,687	87,098	4,396	4,060	8,456



NHS Foundation Trust

1ble Funds: Registered Charity Number 1050046 Year ending 31 March 2021

Notes to the Accounts

1 Accounting Policies

1.1 Accounting Convention

The accounts have been prepared in accordance with the Statement of Recommended Practice (FRS102) effective from April 2015, and with accounting standards and policies for the NHS approved by the Secretary of State

1.2 Income and Endowments

- a) All income and endowments are included in full in the Statement of Financial Activities as soon as the following three factors can be met:
 - i) entitlement arises when a particular resource is receivable or the Charity's right becomes legally enforceable;
 - ii) certainty when there is reasonable certainty that the incoming resource will be received;
 - iii) measurement when the monetary value of the incoming resource can be measured with sufficient reliability.

b) Gifts in kind

- i) Assets given for distribution by the Charity are included in the Statement of Financial Activities only when distributed
- ii) Assets given for use by the Charity (e.g. property for its own occupation) are included in the Statement of Financial Activities as incoming resources when receivable.
- iii) Gifts made in kind but on trust for conversion into cash and subsequent application by the Charity are included in the accounting period in which the gift is sold.
- iv) The amount at which gifts in kind are brought into account is either a reasonable estimate of their value to the Charity or the amount actually realised.

c) Legacies

Legacies are accounted for as incoming resources once the receipt of the legacy becomes reasonably certain. This will be once confirmation has been received from the representatives of the estate that payment of the legacy will be made or property transferred and once all conditions attached to the legacy have been fulfilled.

d) Income from investments

Income from investments is accounted for on an accruals basis and is apportioned across the individual funds on an average balance of funds basis.

1.3 Expenditure on Charitable activities

The charitable funds accounts are prepared in accordance with the accruals concept. All expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party.



NHS Foundation Trust

Charitable Funds: Registered Charity Number 1050046

Year ending 31 March 2021

Notes to the Accounts

1 Accounting Policies (continued)

1.4 Realised and Unrealised Gains and Losses

All gains and losses are taken to the Statement of Financial Activities as they arise.

Realised gains and losses on investments are calculated as the difference between the sales proceeds and opening market value. Unrealised gains and losses are calculated as the difference between market value at the year end and opening market value (or date of purchase if later).

1.5 Fixed Assets

1.5a Intangible or Donated Fixed Assets

The Charity holds no intangible fixed assets or donated fixed assets as at 31st March 2021.

1.5b Tangible Fixed Assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following basis:

IT Equipment 100% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss

During the course of 2020/2021, the Charity purchased IT equipment funded by grants received from NHS Charities Together. They have been depreciated in full on a straight line basis as above policy.

1.6 Investment Fixed Assets

Quoted stocks and shares are included in the balance sheet at mid-market price excluding dividends.

1.7 Pooling Scheme

An official pooling scheme is operated for investments relating to the following funds:

- Cheshire and Wirral Partnership NHS Foundation Trust General Fund and its subsidiary funds.

The scheme was registered with the Charity Commission on 17 March 1998.

1.8 Unrestricted (including designated funds)

Funds where donors have expressed a preference without a 'trust' for example expressed a wish, recommendation or hope that the donation would be used in a certain way, then no trust to that effect will attach to the donation. In such cases the funds will be unrestricted. However the funds will be treated as designated and the trustees will endeavour to use the funds as the donor wishes.

Donations are allocated to and held within designated service or geographic location funds as appropriate at the time of receipt.

1.9 Restricted Funds

Restricted funds are subject to specific requirements and can only be applied for particular purposes within their objects, but still within the wider objects of the charity. The Trustees shall ensure that restricted funds are used for the purpose intended.

The charity holds three restricted funds, two of which are CWP funds - CAMHS General Purpose and Community Services and the third in respect of the Kisiizi Hospital Project.

2 Related Party Transactions

During the year none of the members of the body corporate or members of the key management staff or parties related to them has undertaken any material transactions with the Cheshire and Wirral Partnership NHS Foundation Trust General Fund or with its subsidiary charitable funds.

The Charity has made payments in respect of goods and services for the benefit of patients and staff of the Cheshire and Wirral Partnership NHS Foundation Trust where the members of the Board of Corporate Trustees are also members of the NHS Foundation Trust Board.

The Board of the Corporate Trustees and other senior staff take decisions both on Charity and NHS Foundation Trust matters but endeavour to keep the interests of each discrete and do not seek to benefit personally from such decisions. Declarations of any personal interest held have been made in respect of both.





Charitable Funds: Registered Charity Number 1050046

ear	ending	31	March	2021	

3	Analysis of Gross Income from Investments	Restricted 2020-2021	Unrestricted 2020-2021	31 March 2021	Restricted 2019-2020	Unrestricted 2019-2020	31 March 2020
		2020-2021 £'s	2020-2021 £'s	£'s	2019-2020 £'s	2019-2020 £'s	£'s
	Overseas Securities	164	4,175	4,339	135	4,302	4,437
	Held in UK Total gross income	236 400	6,017 10,192	6,253 10,592	223 358	7,089 11,391	7,312 11,749
	Total gross moone	400	10,132	10,032	330	11,551	11,743
4	Analysis of Income received by Charitable Fund	Restricted Funds	Unrestricted Funds	Total Funds	Restricted Funds	Unrestricted Funds	Total Funds
•	Analysis of income received by Chantable Fund	2020-2021	2020-2021	2020-2021	2019-2020	2019-2020	2019-2020
		£'s	£'s	£'s	£'s	£'s	£'s
	Charitable Trusts	LS	LS	LS	LS	LS	LS
	Ashton House	0	67	67	0	78	78
	East Cheshire Mental Health and Learning Disabilities Mid Cheshire Mental Health and Learning Disabilities	0	6,813 31	6,813 31	0	1,271 36	1,271 36
		-		-	-	-	
	Restricted Funds Kisiizi Hospital	280	0	280	324	0	324
	CWP Restricted	120,824	0	120,824	324	0	324
	Wirral Community NHS FT Restricted	55,750	0	55,750			
	Other Charitable Fund Balances						
	Wirral Community NHS NHS Foundation Trust	0	8,668	8,668	0	11,944	11,944
	Insight Research Fund Cheshire & Wirral Partnership NHS Foundation Trust (comprising of)	0	113	113	0	129	129
	Wirral Mental Health	0	22,019	22,019	0	364	364
	West Mental Health Central and Eastern	0	2,900 1,069	2,900 1,069	0	4,549 31	4,549 31
	CAMHS	43	360	403	51	1,303	1,354
	Learning Disabilities	0	1 50	1	0	2 58	2 58
	Primary Care Challenging Stigma	0	92	50 92	0	145	145
	Community Services	24	6,192	6,216	28	2,934	2,962
	General Purposes	176,921	3,122 51,497	3,122 228,418	403	5,907 28,751	5,907 29,154
5a	Expenditure on charitable activities	Restricted	Unrestricted	31 March 2021	Restricted	Unrestricted	31 March 2020
		0	0		0	0	01 march 2020
	Bought-in services from NHS	£'s (281)	£'s (7,178)	£'s (7,459)	£'s (89)	£'s (2,841)	£'s (2,930)
	Other expenses in furtherance of charity objectives	(22)	(540)	(562)	(17)	(545)	(562)
	Independent Examiners' remuneration	(43)	(1,097)	(1,140)	(34)	(1,076)	(1,110)
	Bank Charges Covid Expenses	(3) (66,168)	(83) 0	(86) (66,168)	(2)	(71) 0	(73) 0
	Patients' welfare and amenities	(11,119)	(10,466)	(21,585)	0	(16,730)	(16,730)
	Staff welfare and amenities	(72,448)	(10,110) (29,474)	(82,558) (179,558)	(142)	(15,514)	(15,514)
		(100,001)	(==,)	(112,222)	(1.12)	()/	(52,212)
5b	Expenditure on raising funds	(93)	(2,369)	(2,462)	(77)	(2,435)	(2,512)
JD	Experience on raising runus	(93)	(2,369)	(2,462)	(77)	(2,435)	(2,512)
6	Analysis of Expenditure	Expenditure	Expenditure	Total	Expenditure	Expenditure	Total
		on Charitable Activities	on raising funds	2020-2021	on Charitable Activities	on raising funds	2019-2020
		£'s	£'s	£'s	£'s	£'s	£'s
	Independent Examiners remuneration Investment management fees	(1,140) 0	0 (2,454)	(1,140) (2,454)	(1,110) 0	0 (2,501)	(1,110) (2,501)
	My Donate / Pennies from Heaven *	0	(8)	(8)	0	(11)	(11)
	Bank Charges	(86)	0	(86)	(73)	0	(73)
	Bought-in services from NHS Other costs including purchases for patient and staff welfare and amenities and	(7,459)	U	(7,459)	(2,930)	U	(2,930)
	Covid expenditure	(170,873)	0	(170,873)	(32,806)	0	(32,806)
		(179,558)	(2,462)	(182,020)	(36,919)	(2,512)	(39,431)
6.1	Support Costs						
0.1	Independent Examiners' remuneration, Investment Management fees and Bought-	in services from NH	IS are apportioned across	all funds based on an averag	ge balance percentage.		
		Restricted	Unrestricted			Unrestricted	
7	Changes in Resources Available for Charity Use	Funds	Funds	Total Funds	Restricted Funds	Funds	Total Funds
		2020-2021 £'s	2020-2021 £'s	2020-2021 £'s	2019-2020 £'s	2019-2020 £'s	2019-2020 £'s
	Opening Balances	13,503	213,903	227,406	14,142	250,471	264,613
	Closing Balances Net (decrease)/increase in funds available for future activities	41,496 27,993	272,975 59,072	314,471 87,065	13,503 (639)	213,903 (36,568)	227,406 (37,207)

8 Trustee and Connected Persons Transactions

8.1 Trustee expenses reimbursed

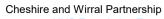
No expenses were reimbursed to any members of the Board of the Corporate Trustee during the year ended 31 March 2021 (2019-2020 nill).

8.2 Trustee remuneration

No remuneration was paid to any members of the Board of the Corporate Trustee during the year ended 31 March 2021 (2019-2020 nil).

8.3 Details of transaction with Trustees or connected persons

There were no transactions with any members of the Board of the Corporate Trustee or connected persons during the year ended 31 March 2021 (2019-20 nil).









9a	Investment Fixed Assets as per Accounting Policy	Restricted	Unrestricted	31 March 2021	Restricted	Unrestricted	31 March 2020
		2020-2021	2020-2021		2019-2020	2019-2020	
9.1	Fixed Asset Investments: Market value at 31 March 2020 Less: Disposals at carrying value Add: Acquisitions at cost Net gain on revaluation Market value at 31 March 2021	£'s 9,224 (1,295) 1,421 1,241 10,591	£'s 213,561 (40,963) 44,876 39,212 256,686	£'s 222,785 (42,258) 46,297 40,453 267,277	£'s 10,168 (911) 799 (832) 9,224	£'s 243,525 (28,999) 25,441 (26,406) 213,561	£'s 253,693 (29,910) 26,240 (27,238) 222,785
	Historic cost at 31 March 2021	7,311	231,010	238,321	6,944	221,088	228,032
	Tilstoffe dost at 51 Walloff 2021	7,011	201,010	250,021	0,344	221,000	220,002
		Restricted 2020-2021	Unrestricted 2020-2021	31 March 2021	Restricted 2019-2020	Unrestricted 2019-2020	31 March 2020
9.2	Market value	£'s	£'s	£'s	£'s	£'s	£'s
	Overseas Securities	4,525	109,675	114,200	3,999	92,578	96,577
	Held in UK	6,066 10,591	147,011 256,686	153,077 267,277	5,225 9,224	120,983 213,561	126,208 222,785
9b	Tangible Fixed Assets as per Accounting Policy	IT Equipment £'s					
	Cost						
	As at 31st March 2020	0					
	Additions As at 31st March 2021	59,168 59,168					
	Depreciation						
	As at 31st March 2020 Depreciation charged in the year	0 59,168					
	As at 31st March 2021	59,168					
	Carrying amount As at 31st March 2021	0					
	As at 31st March 2020	0					
				31 March 2021			31 March 2020
10	Analysis of Debtors			£'s			£'s
	Opening Balance Invoices raised			2,657			13,566
	Accrued income			6,537 (1,850)			6,389 (409)
	Reversing Accruals			0			0
	Income received			(1,874)			(16,889)
	Total debtors			5,470			2,657
11	Analysis of Creditors			31 March 2021 £'s			31 March 2020 £'s
	Opening Balance			(6,492)			(20,643)
	Invoices received			(146,990)			(42,237)
	Reversing accruals Accrued expenditure			0 (38,075)			49,604 (49,608)
	Payments			146,183			56,392
	Total creditors		•	(45,374)			(6,492)





NHS Foundation Trust Charitable Funds: Registered Charity Number 1050046

Year ending 31 March 2021

	nalysis of Funds 2020-2021	Balance	Incoming	Resources	Gains and		Ва
		31 March	Resources	Expended	Losses	Transfer of funds	31 N
U	nrestricted Designated Funds	2020					
		£'s	£'s	£'s	£'s		
	haritable Trusts						
	shton House	1,553	67	(74)	261	(1,807)	
	ast Cheshire Mental Health and Learning Disability Services	22,188	6,813	(5,608)	3,196	(12,437)	14
	fid Cheshire Mental Health and Learning Disability Services	731	31	(34)	120	(658)	
	ther Charitable Fund Balances						
W	/irral Community NHS Foundation Trust	76,088	8,668	(10,248)	14,248	0	8
	tesearch (Insight)	13,832	113	(81)	285	0	1-
C	heshire & Wirral Partnership NHS Foundation Trust*	99,511	35,805	(15,798)	21,308	14,902	15
U	nrestricted Funds	213,903	51,497	(31,843)	39,418	0	27
R	testricted Funds						
K	isiizi Hospital (Previously held as unrestricted funds)	12,089	280	(266)	936	0	1
C'	WP	1,414	120,891	(94,161)	313	0	2
W	Virral Community NHS FT Restricted	0	55,750	(55,750)	0	0	
	,	13,503	176,921	(150,177)	1,249	0	4
Т	otal Funds	227,406	228,418	(182,020)	40,667	0	314
C	heshire & Wirral Partnership NHS Foundation Trust Fund Bala	ance as at 31 March 202	1 includes legacies	totalling £100,113	earmarked for s	specific services.	
Le	egacy 1	AMH Springview Clat	terbridge		2008	3,083	
	egacy 1 egacy 2 *	AMH Springview Clatt Psychology Service C			2008 2011	3,083 56,719	
Le			hester				
Le Le	egacy 2 *	Psychology Service C	hester Care Team		2011	56,719	
Le Le	egacy 2 * egacy 3	Psychology Service C Broxton Community C	chester Care Team each Services		2011 2015	56,719 1,730	
Le Le Le	egacy 2 * egacy 3 egacy 4	Psychology Service C Broxton Community C Wirral Assertive Outre	chester Care Team each Services Nursing		2011 2015 2015	56,719 1,730 500	
Le Le Le Le	egacy 2 * egacy 3 egacy 4 egacy 5	Psychology Service C Broxton Community C Wirral Assertive Outre Chester Community N	chester Care Team each Services Nursing		2011 2015 2015 2012	56,719 1,730 500 1,188	
Le Le Le Le	egacy 2 * egacy 3 egacy 4 egacy 5 egacy 6	Psychology Service C Broxton Community C Wirral Assertive Outro Chester Community N Oakmere Team Vale	Chester Care Team each Services Jursing House		2011 2015 2015 2012 2011	56,719 1,730 500 1,188 2,516	
Le Le Le Le Le	egacy 2 * egacy 3 egacy 4 egacy 5 egacy 6 egacy 7	Psychology Service C Broxton Community C Wirral Assertive Outre Chester Community N Oakmere Team Vale Wirral	Chester Care Team each Services Jursing House		2011 2015 2015 2012 2011 2011	56,719 1,730 500 1,188 2,516 903	
Le Le Le Le Le	egacy 2 * egacy 3 egacy 5 egacy 5 egacy 6 egacy 7 egacy 7	Psychology Service C Broxton Community (Wirral Assertive Outre Chester Community N Oakmere Team Vale Wirral WCT Women's Servi	Chester Care Team each Services Jursing House Ces General Purpose	Đ	2011 2015 2015 2012 2011 2011 2011	56,719 1,730 500 1,188 2,516 903 6,989	
Le Le Le Le Le Le	egacy 2 * egacy 3 egacy 4 egacy 5 egacy 6 egacy 6 egacy 7 egacy 7 egacy 9	Psychology Service C Broxton Community (Wirral Assertive Outre Chester Community N Oakmere Team Vale Wirral WCT Women's Servi East Cheshire AMH/OPS	Chester Care Team each Services Jursing House Ces General Purpose	Ð	2011 2015 2015 2012 2011 2011 2011 2005	56,719 1,730 500 1,188 2,516 903 6,989 1,970	
Le Le Le Le Le Le	egacy 2 * egacy 3 egacy 4 egacy 5 egacy 6 egacy 7 egacy 8 egacy 7 egacy 10 *	Psychology Service C Broxton Community (Wirral Assertive Outre Chester Community N Oakmere Team Vale Wirral WCT Women's Servi East Cheshire AMH/OPS Wirral Community NHS	Chester Care Team each Services Jursing House Ces General Purpose	В	2011 2015 2015 2012 2011 2011 2011 2005 2009	56,719 1,730 500 1,188 2,516 903 6,989 1,970 4,015	

re increasing the balance available

Analysis of Funds 2019-2020 Unrestricted Designated Funds	Balance 31 March 2019 £'s	Incoming Resources £'s	Resources Expended £'s	Gains and Losses £'s	Transfer of funds	Balance 31 March 2020 £'s
Charitable Trusts						
Ashton House	1,753	78	(98)	(180)	0	1,553
East Cheshire Mental Health and Learning Disability Services	27,703	1,271	(4,717)	(2,069)	0	22,188
Mid Cheshire Mental Health and Learning Disability Services	800	36	(22)	(83)	0	731
Other Charitable Fund Balances						
Wirral Community NHS Foundation Trust	93,402	11,944	(18,674)	(10,584)	0	76,088
Research (Insight)	13,949	129	(51)	(195)	0	13,832
Cheshire & Wirral Partnership NHS Foundation Trust*	112,864	15,293	(15,650)	(12,996)	0	99,511
Transfer column						0
Unrestricted Funds	250,471	28,751	(39,212)	(26,107)	0	213,903
Restricted Funds						
Kisiizi Hospital (Previously held as unrestricted funds)	12,578	324	(171)	(642)	0	12,089
CWP	1,564	79	(48)	(181)	0	1,414
<u>-</u>	14,142	403	(219)	(823)	0	13,503
Total Funds	264,613	29,154	(39,431)	(26,930)		227,406

Cheshire & Wirral Partnership NHS Foundation Trust Fund Balance as at 31 March 2020 includes legacies totalling £72,604 earmarked for specific services.

Legacy 1	AMH Springview Clatterbridge	2008	3,083
Legacy 2 *	Psychology Service Chester	2011	55,515
Legacy 3	Broxton Community Care Team	2015	1,730
Legacy 4	Wirral Assertive Outreach Services	2015	500
Legacy 5	Chester Community Nursing	2012	1,188
Legacy 6	Oakmere Team Vale House	2011	2,516
Legacy 7	Wirral	2011	1,083
Legacy 8	WCT Women's Services	2011	6,989
		_	72,604

^{*} Legacy 2 in 19/20 there was income received of £10,500 against expenditure incurred in 18/19. This was training where participants were charged for attending

Loans or Guarantees Secured against Assets of the Charity 13

There were no loans or guarantees secured against assets of the charity during the year ended 31 March 2021 (2019-2020 nil).

1	Statement of Cash Flow from operating activities	Restricted 2020-2021	Unrestricted 2020-2021	Total 2020-2021	Restricted 2019-2020	Unrestricted 2019-2020	Total 2019-2020
	Net Income/(Expenditure) for the reporting period (as per the Statement of Financial Activities)	07.000	50.070	07.005	(000)	(00.500)	(07.007)
	Adjustments for:	27,993	59,072	87,065	(639)	(36,568)	(37,207)
	(Gains)/Losses on Investments	(1,241)	(39,212)	(40,453)	832	26.406	27.238
	Dividends and Interest	(400)	(10,192)	(10,592)	(358)	(11,391)	(11,749)
	(Gain)/loss on disposal of investments	(8)	(206)	(214)	(9)	(299)	(308)
	(Increase)/Decrease in Debtors	(125)	(2,688)	(2,813)	281	10.628	10.909
	Increase/(Decrease) in Creditors	1.514	37.368	38.882	(353)	(13,798)	(14,151)
	Net cash provided by (used in) operating activities	(260)	(14,930)	(15,190)	393	11,546	11,939
	Cash flows from operating activities						
	Net cash provided by (used in) operating activities	27,733	44,142	71,875	(246)	(25,022)	(25,268)

Connected Organisations

The total income of the Cheshire and Wirral Partnership NHS Foundation Trust for 2020-2021 was £203,966,000 (2019-2020 £188,088,000).



NHS Foundation Trust

Charitable Funds: Registered Charity Number 1050046

Donations

Without the continued support of our donors we could not continue to do this vital work, we are extremely grateful for all donations no matter how great or small.

The Charity supports services offered to the general public by Cheshire and Wirral Partnership NHS Foundation Trust.

We are committed to improving the lives and emotional wellbeing of people experiencing mental health problems, through early intervention, treatment, care and support. Also supporting Community Services in Chester and Ellesmere Port.

Cash or cheque donations can be accepted at any of the following locations.

Cash Office, Bowmere Hospital, Chester Cash Office, Springview, Clatterbridge Hospital, Chester Cash Office, Macclesfield District General Hospital Cash Office, Ashton House, Oxton, Wirral

Wirral Community NHS Foundation Trust, St Catherine's Health Centre (Ground Floor, Wing 5) Derby Road, Birkenhead, CH42 OLQ

Cheques can also be posted directly to the Business and Value Department as follows.

Cheques or postal orders, should be made payable to Cheshire and Wirral Partnership NHS FT Charitable Funds

Remember to enclose a covering letter with your details so that we can acknowledge your generosity.

Cheshire and Wirral Partnership NHS FT Charitable Funds For the attention of Kim Langridge Financial Services Redesmere Countess of Chester Health Park Liverpool Road Chester CH2 1BQ

Gift Aid

If you are a UK tax payer you can increase your donation with Gift Aid by making a simple declaration. This will enable the charity to recover the tax on your donation 25p in the £1.

To obtain a Gift Aid declaration form, contact the Charity Administrator, as detailed below.

Fund Raising

We are extremely grateful to and encourage all those who wish to fund raise on our behalf. Guidance and application forms to fund raise on behalf of the Charity can be obtained by contacting the Charity Administrator as detailed below.

As an approved fund raisers you can use the My Donate website to create a fund raising page thus increasing awareness of your event.

Kim Langridge Charity Administrator Telephone Number 01244393239 Email: kim.langridge@nhs.net

Legacies

Remember us in your will, even the smallest legacy is appreciated and helps us to continue our work. You can be sure we will use it to benefit a specific ward, department or service, if that is your wish, or you can choose to donate to our General Fund.

Staff Donations

Support the staff payroll giving schemes.

To access Workplace Giving or Pennies from Heaven application forms, visit www.cwp.nhs.uk. Remember every penny counts.

Workplace giving allows staff to donate the amount of their choice.

Pennies from Heaven allows you to donate the spare pennies from your pay, the most you can ever give in from your weekly or monthly pay is 99p. At an annual staff side meeting, the decision is taken to decide which charity will benefit from Pennies from Heaven. From 2013/2014 all donations will be made to CWP charity, to be divided equally between the following funds:

Insight-Recover through Research Challenging Stigma Kisiizi Hospital General Fund